

**DOCUMENTS
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RESPONSE TO ACLU
QUESTION
NO: 7 – OCTOBER 21, 2010**

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Massachusetts Sheriffs' Association

URI: MA066ZZ

Submitted: 2/23/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 12/31/2008. It covers the following reported period: 10/01/2008 through 12/31/2008.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program	Grant #	Yes	No
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>

Do you plan to fully implement this grant? Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Purchasing in progress
- Vendor delays
- Procurement issues
- Change in administration
- Technical issues
- Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Recruitment/hiring in progress
- Staff turnover
- Lack of qualified candidates
- Change in administration
- Temporary hiring freeze
- Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes <input checked="" type="radio"/> No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		
											<input checked="" type="radio"/>

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		
											<input checked="" type="radio"/>

Engage the community in the development of responses to community problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		
											<input checked="" type="radio"/>

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊗

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊗

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊗

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊗

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊗

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10			
											⊗	

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10			
											⊗	

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10			
											⊗	

Institute community policing agency-wide.

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10			
											⊗	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	<input type="radio"/>	

Analyze and understand problems in the community.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	<input type="radio"/>	

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	<input type="radio"/>	

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	<input type="radio"/>	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Program delay has been incurred in the collection of technical specifications required of a RFP document. We now have the Specifications in hand and RFP issuance is imminent.

Title of Person Completing this Report:

EXECUTIVE DIRECTOR

First and Last Name of Person Completing this Report:

JAMES F. WALSH

E-mail Address of Person Completing this Report (if applicable):

██████████@██████████.m

Phone Number of Person Completing this Report:

617-██████████

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH

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Massachusetts Sheriffs' Association

ORI: MA066ZZ

Submitted: 5/15/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 03/31/2009. It covers the following reported period: 01/01/2009 through 03/31/2009.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program	Grant #	Yes	No
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>

Do you plan to fully implement this grant? Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>	<input type="checkbox"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Purchasing in progress
- Vendor delays
- Procurement issues
- Change in administration
- Technical issues
- Other:

(Please explain in 500 characters or less)

A baseline set of Technical Specifications is required for publication of a State [and Federal] required "Request for Proposals" (RFP). Compilation of the noted Technical Specification has been delayed; MSA is addressing this delay immediately.

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>	<input type="checkbox"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Recruitment/hiring in progress
- Staff turnover
- Lack of qualified candidates
- Change in administration
- Temporary hiring freeze
- Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes <input type="radio"/> No <input checked="" type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	<input checked="" type="radio"/>

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	<input checked="" type="radio"/>

Engage the community in the development of responses to community problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10		N/A
											<input type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10		N/A
											<input type="radio"/>

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10		N/A
											<input type="radio"/>

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10		N/A
											<input type="radio"/>

Institute community policing agency-wide.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10		N/A
											<input type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your

agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input type="radio"/>

Analyze and understand problems in the community.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input type="radio"/>

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input type="radio"/>

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input type="radio"/>

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Technical Specification delay noted on P.2 will be addressed by June 1, 2009.

Title of Person Completing this Report:

EXECUTIVE DIRECTOR

First and Last Name of Person Completing this Report:

JAMES F. WALSH

E-mail Address of Person Completing this Report (if applicable):

[REDACTED]@us


Phone Number of Person Completing this Report:

617-[REDACTED]

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

James F. Walsh

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Massachusetts Sheriffs' Association

ORI: MA066ZZ

Submitted: 8/17/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 06/30/2009. It covers the following reported period: 04/01/2009 through 06/30/2009.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program	Grant #	Yes	No
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>

Do you plan to fully implement this grant? Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Purchasing in progress
- Vendor delays
- Procurement issues
- Change in administration
- Technical issues
- Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

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The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input checked="" type="radio"/>

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input checked="" type="radio"/>

Engage the community in the development of responses to community problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input checked="" type="radio"/>

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree										Strongly Agree
----------------------	--	--	--	--	--	--	--	--	--	-------------------

1 2 3 4 5 6 7 8 9 10 N/A



MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A



Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A



Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A



Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A



MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊕

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊕

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊕

Institute community policing agency-wide.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		⊕

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										<input checked="" type="radio"/>	

Analyze and understand problems in the community.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										<input checked="" type="radio"/>	

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										<input checked="" type="radio"/>	

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										<input checked="" type="radio"/>	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Vendor Procurement issues have been resolved; Proceeding w/ Procurements.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James F. Walsh

E-mail Address of Person Completing this Report (if applicable):

Phone Number of Person Completing this Report:

617- [REDACTED]

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH

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Massachusetts Sheriffs' Association

ORI: MA066ZZ

Submitted: 11/15/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 09/30/2009. It covers the following reported period: 07/01/2009 through 09/30/2009.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program	Grant #	Yes	No
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>

Do you plan to fully implement this grant? Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Purchasing in progress
- Vendor delays
- Procurement issues
- Change in administration
- Technical issues
- Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes No

Please identify the reason(s) below why you require programmatic assistance (Check all that apply):

- Grant Modification Needed
- Grant Reimbursement Assistance Needed
- Grant Withdrawal Needed
- Sole Source Approval Needed
- Grant Extension Needed
- Consultant Rate Approval Needed

Other:

(Please explain in 500 characters or less)

Problem w/ State Comptroller, re: assessment of 10% indirect costs is impacting on overall Project Budget.

Have you contacted the COPS Office about the programmatic assistance needs checked above?

Yes No

If you need programmatic assistance, please contact your Grant Program Specialist at 1-██████████

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Engage the community in the development of responses to community problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	⊗

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	⊗

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	⊗

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	⊗

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	⊗

Institute community policing agency-wide.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	



MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		



Analyze and understand problems in the community.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		



Improve your agency's overall efficiency and effectiveness.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		



Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		



MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

MA Sheriffs' Association will resolve impeding issues ASAP; we will proceed with full Grant implementation.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James F. Walsh

E-mail Address of Person Completing this Report (if applicable):

Phone Number of Person Completing this Report:

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH

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Massachusetts Sheriffs' Association

ORI: MA066ZZ

Submitted: 1/31/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 12/31/2009. It covers the following reported period: 10/01/2009 through 12/31/2009.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program	Grant #	Yes	No
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>

Do you plan to fully implement this grant? Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

Please identify the reason(s) below that best describes the delay. (Check all that apply):

- Purchasing in progress
- Vendor delays
- Procurement issues
- Change in administration
- Technical issues
- Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes No

Please identify the reason(s) below why you require programmatic assistance (Check all that apply):

- Grant Modification Needed
- Grant Withdrawal Needed
- Grant Extension Needed
- Grant Reimbursement Assistance Needed
- Sole Source Approval Needed
- Consultant Rate Approval Needed
- Other:

(Please explain in 500 characters or less)

Having some complications w/ State Government Offices to "load" the Grant onto the MA Management Accounting Reporting System. Competitive Bid-Vendor selection is finally in-progress. Have some questions about procedure for paying selected Vendor. May need Grant Extension.

Have you contacted the COPS Office about the programmatic assistance needs checked above? Yes No

If you need programmatic assistance, please contact your Grant Program Specialist at [REDACTED]

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	<input checked="" type="radio"/>

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

Engage the community in the development of responses to community problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Institute community policing agency-wide.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	



MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

Analyze and understand problems in the community.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Vendor-Procurement issues on-track to be finally resolved. Vendor selection ratification to be presented to the MA Sheriffs by mid-February. Grant extension may be requested.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

JAMES F. WALSH

E-mail Address of Person Completing this Report (if applicable):

[REDACTED]@s

Phone Number of Person Completing this Report:

[REDACTED] D

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH

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Massachusetts Sheriffs' Association

ORI: MA066ZZ

Submitted: 4/13/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 03/31/2010. It covers the following reported period: 01/01/2010 through 03/31/2010.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program Grant #

OTHER-TECH 2008CKWX0779 Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Purchasing in progress
- Vendor delays
- Procurement issues
- Change in administration
- Technical issues
- Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program Grant #

OTHER-TECH

2008CKWX0779

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input checked="" type="radio"/>

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input checked="" type="radio"/>

Engage the community in the development of responses to community problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input checked="" type="radio"/>

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		<input type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your

agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree 1 2 3 4 5 6 7 8 9 10 Strongly Agree N/A

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree 1 2 3 4 5 6 7 8 9 10 Strongly Agree N/A

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree 1 2 3 4 5 6 7 8 9 10 Strongly Agree N/A

Institute community policing agency-wide.

Strongly Disagree 1 2 3 4 5 6 7 8 9 10 Strongly Agree N/A

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

Analyze and understand problems in the community.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
<input type="radio"/>											

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Vendor Contract awarded 03/11/2010 to BI2Technologies, Plymouth, MA; devdvelopment of Facial database in progress; MA Sheriffs will be engaging local Police departments ASAP.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James Walsh

E-mail Address of Person Completing this Report (if applicable):

██████████@██████████.us


Phone Number of Person Completing this Report:

617-██████████

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH

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Massachusetts Sheriffs' Association

ORI: MA066ZZ

Submitted: 7/28/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 06/30/2010. It covers the following reported period: 04/01/2010 through 06/30/2010.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program Grant #

OTHER-TECH 2008CKWX0779 Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

Please identify the reason(s) below that best describes the delay (Check all that apply):

- Purchasing in progress
- Vendor delays
- Procurement issues
- Change in administration
- Technical issues
- Other:

(Please explain in 500 characters or less)

Vendor has purchased required Hardware. Database construction is in progress.

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes No

Please identify the reason(s) below why you require programmatic assistance (Check all that apply):

- Grant Modification Needed
- Grant Reimbursement Assistance Needed
- Grant Extension Needed
- Grant Withdrawal Needed
- Sole Source Approval Needed
- Consultant Rate Approval Needed
- Other:

(Please explain in 500 characters or less)

Selected Vendor has proposed expansion of Facial Recognition Program into all fourteen (14) MA Sheriffs' jurisdictions rather than the initial 2. Vendor work may need to extend into late 2010; having difficulty paying vendor invoices.

Have you contacted the COPS Office about the programmatic assistance needs checked above?

Yes No

If you need programmatic assistance, please contact your Grant Program Specialist at [REDACTED]

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree											Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A		

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊙	

Engage the community in the development of responses to community problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊙	

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊙	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊙	

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊙	

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	
										⊗	

Institute community policing agency-wide.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

Analyze and understand problems in the community.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Facial database construction is underway. Program participants are in place; awaiting final installation of required Hardware and software.

Title of Person Completing this Report:

EXECUTIVE DIRECTOR

First and Last Name of Person Completing this Report:

JAMES WALSH

E-mail Address of Person Completing this Report (if applicable):

[REDACTED].us


Phone Number of Person Completing this Report:

617-[REDACTED]

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH

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Massachusetts Sheriffs' Association

ORI: MA066ZZ

Submitted: 10/29/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 09/30/2010. It covers the following reported period: 07/01/2010 through 09/30/2010.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program	Grant #	Yes	No
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>

Do you plan to fully implement this grant? Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program	Grant #	Yes	No	N/A
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program	Grant #	Yes	No
OTHER-TECH	2008CKWX0779	<input type="radio"/>	<input checked="" type="radio"/>

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		N/A	
											⊕	

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		N/A	
											⊕	

Engage the community in the development of responses to community problems.

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		N/A	
											⊕	

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree											Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		N/A	
											⊕	

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

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Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		
				<input checked="" type="radio"/>							

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		
											<input checked="" type="radio"/>

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		
											<input checked="" type="radio"/>

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree										Strongly Agree	N/A
1	2	3	4	5	6	7	8	9	10		
											<input checked="" type="radio"/>

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree."

If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

Institute community policing agency-wide.

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree										Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A	



Analyze and understand problems in the community.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A



Improve your agency's overall efficiency and effectiveness.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A



Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree

1

2

3

4

5

6

7

8

9

Strongly Agree

10

N/A



MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

We are at the midway point of Project implementation.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James Walsh

E-mail Address of Person Completing this Report (if applicable):

[Redacted] us

Phone Number of Person Completing this Report:

[Redacted]

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH