DOCUMENTS REFERENCED IN RESPONSE TO ACLU QUESTION

NO: 7 - OCTOBER 21, 2010



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Massachusetts Sheriffs' Association

URI: MA066ZZ Submitted: 2/23/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 12/31/2008. It covers the following reported period: 10/01/2008 through 12/31/2008.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00
Has your agency met all gra scheduled to be achieved a		nted the programmatically-approved activities
Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes [◈] No
Do you plan to fully implemen	t this grant?	[⊕] Yes No
MA066ZZ- Massachusetts Sheriffs' As	sociation	OMB #: 1103-0102
Has your agency purchased		training, background investigations and/or

other cost items in your approved project budget?

Grant #

Grant Program 2008CKWX0779 OTHER-TECH Please identify the reason(s) below that best describes the delay (Check all that apply): Purchasing in progress Vendor delays Procurement issues Change in administration Technical issues Other: OMB #: 1103-0102 MA066ZZ- Massachusetts Sheriffs' Association

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program Grant # 2008CKWX0779 OTHER-TECH Please identify the reason(s) below that best describes the delay (Check all that apply): Lack of qualified candidates Recruitment/hiring in progress Staff turnover Temporary hiring freeze Change in administration

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes [®] No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree		Strongly Agree	
1 2	3 4 5 6 7	8 9 10	N/A
	이 없다는 그리고 하고 말았습니다. 하는 그리 없이 그 나는		

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree				Strong Agre	
1/1/1	2 3	4 5	6 7	8 9 10	N/A
					•

Engage the community in the development of responses to community problems.

	₹		=	-		
Strongly					Strongly	
Disagree					Agree	
AT. 1	2 3	4 5 6	7 8	9	10	N/A

0

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree									Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A
										⟨ŵ⟩

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree						Strongly Agree	
1	2 3	4	5 6	7 8	9	10	N/A
							<i>(</i> **)

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree				Strongly Agree
1	2 3	4 5	6 7 8	9 10 N/A
			생활물들의 함께 되었다. 하는	i kalanda karangan da wali 🍖 🗆

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree						Strongly Agree	
1	2	3 4	5 6	7 8	9	10	N/A

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree			Strongl Agree	y
1 2	3 4 5 6	7 8	9 10	N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree		-							Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A
				·. ,						• •

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree									Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A
										(B)

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree		Strongly Agree	
1	2	3 4 5 6 7 8 9	N/A
		그렇다 그렇는 이름과 얼마나가 그리고 있다고 싶으셨다면요요 그는	· •

Institute community policing agency-wide.

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Disagree										Agree	
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree							Strongly Agree	
1	2 3	4 5	6	7	8	9	10	N/A
					a a			•
Analyze and Strongly Disagree	understand p	roblems in the com	munity.				Strongly	
1	2 * * 3	4 5	6	7	8	9	Agree 10	N/A
								(3)

Improve your agency's overall efficiency and effectiveness.

Disagree					Agree	
1	2 3	4	5 6	7 8	9 10	N/A

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree			Strongly Agree
1	2 3 4 5	6 7 8 9	10 N/A
			•

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes 🏵 No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Program delay has been incurred in the collection of technical specifications required of a RFP document. We now have the Specifications in hand and RFP issuance is imminent.

Title of Person Completing this Repor	Title of	of Person	Completing	this	Report
---------------------------------------	----------	-----------	------------	------	--------

EXECUTIVE DIRECTOR

First and Last Name of Person Completing this Report:

JAMES F. WALSH

E-mail Address of Person Completing this Report (if applicable):

Phone Number of Person Completing this Report:

617-

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH



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Massachusetts Sheriffs' Association

ORI: MA066ZZ Submitted: 5/15/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 03/31/2009. It covers the following reported period: 01/01/2009 through 03/31/2009.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00
	grant objectives and implemented I as of the reporting period?	the programmatically-approved activities
Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes ^⑤ No

Do you plan to fully implement this grant? Yes

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program	Grant #				
OTHER-TECH	2008CKWX0779	Yes	[⊚] No	N/A	
Please identify the reason(s)	below that best describes t	he delay (Check all	that apply)		
☑ Purchasing in progress	Vendor delays P	rocurement issues			
Change in administration	☑ Technical issues ☑ C	other:			
(Please explain in 500 characte	rs or less)				
A baseline set of Technical S "Request for Proposals" (RFF	•	· · · · · · · · · · · · · · · · · · ·	- 1 A C V . S.		

addressing this delay immediately.

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program Grant #

OTHER-TECH 2008CKWX0779 Yes [®] No

Please identify the reason(s) below that best describes the delay (Check all that apply):

Recruitment/hiring in progress Staff turnover Lack of qualified candidates

Change in administration Temporary hiring freeze Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program Grant #

OTHER-TECH 2008CKWX0779 Yes [®] No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

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Develop Community/Law Enforcement Partnerships

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Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly						. Taraharan Baran S	trongly	
Disagre							Agree	
1	2	3	4 5	5 6	7 8	9	10	N/A
								(A)

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree							Strongly Agree	
1	2	3 4	5 5	6	7	8	9 10	N/A
								0

Engage the community in the development of responses to community problems.

Strongly Disagree	•						Strongly Agree	
1	2	3 4	5	6	7 8	9	10	N/A
					entre de la companya de la companya La companya de la co			(

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree							Strongly Agree	
. 1	2	3	4 5	6	7	8 9	10	N/A
								· · ·

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

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Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree					Stro Agr	ilgiy
1 2	3	4 5	6	7	8 9 1	0 N/A
						6

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly						Strongly
Disagree						Agree
1 2	3	4 5	6	7 8	9	10 N/A
med publicação						
Marana da da Kabu						©

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly			* 1						Strongly	
Disagree									Agree	
1	2	3	4	5	6	7	8	9	10	N/A

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree						Strongly Agree	
1	2 3	4 5	6 7	8	9	10	N/A
							· (2)

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strong! Disagre	y e ogazy		4 °				trongly Agree	
1	2	3 4	5 6	7	8	9	10	N/A

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree									Strongly Agree	
1 1	2	2 3	4	5.	6	7	8	9	10	N/A
		galaniah.								•

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

g,	Strongly		Strongly
	Disagree		Agree
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,71	1 2 3	4 - 4 - 5 - 4 - 6 - 4 - 7 - 4 - 8 - 7 - 7	9 10 N/A
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43	나 나를 가는 하는 나를 하는데 하는데 그 그 그를 하는데 되는데 하는데 그	그 그들의 전기 내용하다는 그리는 물건을 빼앗기가 살기 때문이다.	
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Institute community policing agency-wide.

Strongly						Strongly	
Disagree				나 그는 작가되다.		Agree	
1 2	3	4	5	6 7	8 9	10	N/A
							,***

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your

agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

data, etc.).										
Strongly Disagree									Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A
										· · · · · · · · · · · · · · · · · · ·
Analyze and	understa	nd prob	lems in t	he comn	nunity.					
Strongly Disagree									Strongly Agree	
. 1	2	3	4	5	6	7	8	9	10	N/A
					yayan dari Qarigarin ya Garigarin yari					•
Improve you	r adency	's overal	l efficien	cy and e	ffective	noce				
Strongly Disagree	. agency	o ovoid.		oy una c					Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A ⊛
										~

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

 Strongly Disagree						Stron Agre	
1	2	3	4	5 6	7 8	9 10	N/A
							•

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes 🏵 No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Technical Specification delay noted on P.2 will be addressed by June 1, 2009.

Title of Person Completing this Report:

EXECUTIVE DIRECTOR

First and Last Name of Person Completing this Report:

JAMES F. WALSH

E-mail Address of Person Completing this Report (if applicable):

Phone Number of Person Completing this Report:

617-

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

James F. Walsh



Massachusetts Sheriffs' Association

ORI: MA066ZZ Submitted: 8/17/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

	Quarterly Repo	
	o the COPS Office awards under the f eported period: 04/01/2009 through 06	
Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00
	all grant objectives and implemented ved as of the reporting period?	the programmatically-approved activities
Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes [⊕] No
Do you plan to fully imp	lement this grant?	
MA066ZZ- Massachusetts She	viffe' Accolation	OMB #: 1103-0102
other cost items in you	ur approved project budget? Grant #	
OTHER-TECH	2008CKWX0779	Yes ^③ No N/A
Please identify the reas	on(s) below that best describes the dela	y (Check all that apply):
☑ Purchasing in prog	ress Vendor delays 🏻 Procuren	nent issues
Change in administ	ration ^[편] Technical issues ^{[] 3} Other:	
MA066ZZ- Massachusetts She	oriffs' Association	OMB #: 1103-0102
Has your agency hired	l all non-sworn/civilian personnel awa	rded in your approved project budget?
Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes No [⊕] N/A
		당한 그래도 되었다. 스타이크 할까 번
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A06677- Massachusetts She	rifts' Association	OMB # 1103-01

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes ® No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree						. (1945년 - 1945년) - 1945년 - 1945년 - 1945년 - 1945년 - 194	Strongly Agree
1	2	3 4	5	6	7	8 9	10 N/A
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The second second						물리를 하고 모든 물리를 하지 않는다.	(A)

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

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	Other market								Ctronaly
	Strongly						. 19 4 (1), 3 (2) 5 (2), 10 (2), 44 (4),	물병 이 살을 보는 사람들은 아이를 보았다.	Strongly
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	Disagree		the office of the state of the			All and the second of the second	and the entire facility has to be deadly		Agree
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	40				소리들이 계속하다 원리 보는 것 같			교계를 내지 않는 그리지 않아 보다.	
	. 1	2	3	1	5	6 7	Ω	a C	10 N/A
	1		•				O	생활 사용하면 기계를 다 없다.	1 THE STATE OF THE
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				the trade of the first parties.		的复数人名英意英格兰人姓氏格特的变体	的复数电子电影 化电热效应 新原式	아이 많이 얼마를 꾸는 다음이 없다.	
		and the first term						되는 비가 있는 그렇게 그렇게 하다.	(*)

Engage the community in the development of responses to community problems.

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Strongly				Strongly
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P.!				AMPAA
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Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly
Disagree
Agree

1 2 3 4 5 6 7 8 9 10 N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree			Strongly Agree	
1	2 3 4	5 6	7 8 9 10	N/A
				6

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly						ar a san	nation for the second		Strongly	
Disagree									Agree	
1	2	3	4	5	6	7	8	9	10	N/A
										· ·

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Stro	ngly									Strongly	
	gree									Agree	
	1	2	3	4	5	6	7	8	9	10	N/A
							Grand March				⊕

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree					* 1			Strongly Agree	у
. 1	2	3	4	5	6	7	8	9 10	N/A
									· ·

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly						Strongly	
Disagree						Agree	
1	2	3	4	5 6	7 8	9 10	N/A
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Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly								Strongly
Disagree								Agree
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1000								⊙

Institute community policing agency-wide.

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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have p	roper access to	relevant data	(e.g., c	calls for	service,	incident and ar	rest
data, etc.).							

Strongly Disagree	Strongly Agree
1 2 3 4 5 6 7 8 9	10 N/A
Analyze and understand problems in the community.	
Strongly Disagree	Strongly Agree
1 2 3 4 5 6 7 8 9	10 N/A
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Improve your agency's overall efficiency and effectiveness.	
Strongly Disagree	Strongly Agree
1 2 3 4 5 6 7 8 9	10 N/A

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree					Strongly Agree
1.	2 3	4	5 6	7 8 9	10 N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes ® No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Vendor Procurement issues have been resolved; Proceeding w/ Procurements.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James F. Walsh

E-mail Address of Person Completing this Report (if applicable):

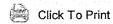
Phone Number of Person Completing this Report:

617-D

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH



Massachusetts Sheriffs' Association

ORI: MA066ZZ Submitted: 11/15/2009

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

	COPS Non-Hiring Progr	ress Report
	Quarterly Repo	rt
	the COPS Office awards under the ported period: 07/01/2009 through 09	
Grant Program OTHER-TECH	Grant # 2008CKWX0779	Award Amount \$222,134.00
	all grant objectives and implemented yed as of the reporting period?	the programmatically-approved activities
Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes No
Do you plan to fully imple	ement this grant?	[®] Yes No
		불생활 보세다. 이 발표 이 글을 모임
MA066ZZ- Massachusetts Sher		OMB #: 1103-0102
	nased all equipment, technology, trai ir approved project budget?	ning, background investigations and/or
Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes [®] No N/A
Please identify the reason	on(s) below that best describes the dela	ay (Check all that apply):
Purchasing in progre	ess Vendor delays ☑ Procurer	ment issues
Change in administr	그 지나에도 얼마나 되었다. 그 회사를 받는다고 있는데	
MA066ZZ- Massachusetts Shei	riffs' Association	OMB #: 1103-0102
		arded in your approved project budget?
Grant Program	Grant #	
OTHER-TECH	2008CKWX0779	Yes No [⊙] N/A
MA066ZZ- Massachusetts Sher	riffs' Association	OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program		Grant #	
OTHER-TECH		2008CKWX0779	
Please identify the	reason(s) below why	you require programmatic assis	stance (Check all that apply):
☑ Grant Modifica	tion Needed	Grant Withdrawal Needed	☐ Grant Extension Needed
Grant Reimbur Needed	sement Assistance	Sole Source Approval Needed	Consultant Rate Approval Needed
☑ Other: (Please explain in 50	(0 characters or loss)		
	* -	ssment of 10% indirect costs is i	mpacting on overall Project
	I the COPS Office al	oout the programmatic assistanc	e needs Yes No
efte.		to the second of the second of the second	

If you need programmatic assistance, please contact your Grant Program Specialist at

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

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Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree			Strongly Agree	
1	2	3 4 5 6 7 8 9	10	N/A
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Engage the community in the development of responses to community problems.

Strongly Disagree								1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Strongly Agree	
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Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree								Strongly Agree	
1	2	3	4 5	6	7	8	9	10	N/A
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Stroi	igly ree						i.							Strong	ly			
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Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly						Strongly
Disagree						Agree
1	2	3 4	5	6 7	8 9	10 N/A

Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree									Strongly Agree	
1	2	3	4	5	6	7	8	9	10	N/A
										6

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree								Strongly Agree	
1	2	3 3	4 5	6	7	8	9	10	N/A
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

	Strongly						Strongly
	Disagree						Agree
	1 2	3	4	5 6	3 7	8 9	10 N/A
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Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

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Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Ś	Strongly							Strongly
	Disagree							Agree
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Institute community policing agency-wide

Strongly Disagree Agree		
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

 Strongly								100	Strongly	
Disagree 1	2	3	4	5	6	7	8	9	Agree 10	N/A
										•

Analyze and understand problems in the community.

Strongly Disagree									Strongly Agree	
. 1 :	2	3	4	5	6	7	8	9	10	N/A
										0

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree							Strongly Agree	
1	2	3	4	5 6	7	8 9	10	N/A
								•

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes [®] No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

MA Sheriffs' Association will resolve impeding issues ASAP; we will proceed with full Grant implementation.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James F. Walsh

E-mail Address of Person Completing this Report (if applicable):

Phone Number of Person Completing this Report:

☐ I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH



Massachusetts Sheriffs' Association

ORI: MA066ZZ Submitted: 1/31/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

	COPS Non-Hiring Prog	ress Report	
	Quarterly Rep	ort	
COPS Non-Hiring Progress Report Quarterly Report This survey pertains to the COPS Office awards under the following grants as of 12/3 covers the following reported period: 10/01/2009 through 12/31/2009. Grant Program Grant # Award Amount \$222,134.00 Has your agency met all grant objectives and implemented the programmatically-app scheduled to be achieved as of the reporting period? Grant Program Grant # OTHER-TECH 2008CKWX0779 Yes No NAM066ZZ-Massachusetts Sheriffs' Association Has your agency purchased all equipment, technology, training, background investig other cost items in your approved project budget? Grant Program Grant # OTHER-TECH 2008CKWX0779 Yes No N/A Please identify the reason(s) below that best describes the delay (Check all that apply): Purchasing in progress Vendor delays Procurement issues Change in administration Technical issues Other: MA066ZZ-Massachusetts Sheriffs' Association Has your agency hired all non-sworn/civilian personnel awarded in your approved program Grant # OTHER-TECH 2008CKWX0779 Yes No N/A Please identify the reason(s) below that best describes the delay (Check all that apply): MA066ZZ-Massachusetts Sheriffs' Association Has your agency hired all non-sworn/civilian personnel awarded in your approved program Grant # OTHER-TECH 2008CKWX0779 Yes No N/A		/31/2009. lt	
	t de la companya de		
OTHER-TECH	2008CKWX0779	\$222,134.00	
		d the programmatically-ap	proved activities
Grant Program	Grant #		
OTHER-TECH	2008CKWX0779	Yes ⊙	No
Do you plan to fully implem	nent this grant?	[®] Yes	No
			OMB #: 1103-0102
		ining, background investi	gations and/or
OTHER-TECH	2008CKWX0779	Yes [⊕] No N/A	
Please identify the reason(s) below that best describes the de	lay (Check all that apply):	
Purchasing in progress	s Vendor delays [☑] Procure	ement issues	
Change in administrati	ion ☐ Technical issues Other:		
MA066ZZ- Massachusetts Sheriffs	' Association		OMB #: 1103-010
Has your agency hired al	l non-sworn/civilian personnel av	arded in your approved p	roject budget?
Grant Program	Grant #		
OTHER-TECH	2008CKWX0779	Yes No [®] N/A	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program	Grant #		
OTHER-TECH	2008CKWX0779	Yes	No
Please identify the reason(s) below why	you require programmatic assis	stance (Check all that a	apply):
Grant Modification Needed	Grant Withdrawal Needed	☐ Grant Extension I	Needed
Grant Reimbursement Assistance Needed	Sole Source Approval Needed	Consultant Rate Approval Needed	
Other:			
(Please explain in 500 characters or less)			
Having some complications w/ State Go Management Accounting Reporting Sys Have some questions about procedure	tem. Competitive Bid-Vendor sel	ection is finally in-prog	
Have you contacted the COPS Office a checked above?	bout the programmatic assistance	ce needs Yes	⊕ No
If you need programmatic assistance	e, please contact your Grant P	rogram Specialist at	

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly						Strongly
Disagree						Agree
1	2	3	5	6 7	8 9	10 N/A
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Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree						Strongly Agree	
[*] 1 ·	2	3 4	5 6	7 8	9	10	N/A
							•

Engage the community in the development of responses to community problems.

Strongly Disagree				Strongly Agree	
1	1 2 1 3 2 1 4 4 4 4 4 5 5 -	6	7	9 10	N/A
					(A)

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree			, 41 - 1				Strongly Agree	
1	2	3 4	5	6	7 8	9	10	N/A
								()

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

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Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

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Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree		Strongly Agree	
1	2 3 4 5 6 7	8 9 10	N/A
			(e)

Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongl Disagre		Strongly Agree	
1	2 3 4 5 6	7 8 9 10	N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree							Strongly Agree	
1	2	3	4	5 6	7 8	9	10 N/	Ά
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Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree Strongly	
	and Principle.
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1 2 3 4 5 6 7 8 9 10	N/A
1 2 3 4 9 7 7 6 9 10	
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Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

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Institute community policing agency-wide.

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	isagree								Agree	
	1	2	3	4	5	6	7	8 9	10	N/A

(i)

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree							Strongly Agree	
 1	2	3	4	5	6 7	8 9	10	N/A
								()

Analyze and understand problems in the community.

Strongly				Strongly
Disagree				Agree
1	2 3	4 5 6	7 8	9 10 N/A

Improve your agency's overall efficiency and effectiveness.

•••	Strongly		· · · · · · · · · · · · · · · · · · ·					Strongly	
	Disagree							Agree	
	1	2	3	4	5 6	7.	8 9	10	N/A
									③

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly												Stro			
Disagree												Agı			
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes [®] No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Vendor-Procurement issues on-track to be finally resolved. Vendor selection ratification to be presented to the MA Sheriffs by mid-February. Grant extension may be requested.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

JAMES F. WALSH

E-mail Address of Person Completing this Report (if applicable):

IS

Phone Number of Person Completing this Report:

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH



Massachusetts Sheriffs' Association

ORI: MA066ZZ Submitted: 4/13/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 03/31/2010. It covers the following reported period: 01/01/2010 through 03/31/2010.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program Grant #

OTHER-TECH 2008CKWX0779 ® Yes No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes
No N/A

Please identify the reason(s) below that best describes the delay (Check all that apply):

Purchasing in progress

Vendor delays

Procurement issues

Change in administration

Technical issues Other:

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes No [®] N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes ® No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly	٠.					Strongly	
Disagree						Agree	
1	2	3 4	5 6	3 7	8	9 10	N/A

Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree 1 2 3 4 5 6 7 8 9 10	
Disagree Agree	
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Engage the community in the development of responses to community problems.

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Di	sagree						Agree	
	1	2	3 4	5	6	7 8	9 10	N/A
								6

Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree						Strongly Agree	<i>!</i>
Disagree 1	2	3 4	5	6 7	8 9	10	N/A

(3)

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree				Strongly Agree
1	2	3 4 5	5 6 7	7 8 9 10 N/A

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

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Explore the underlying factors and conditions that contribute to crime and disorder problems.

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Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your

agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagree				Strongly Agree
1	2 3 4	5 6	7 8	9 10 N/A

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree							Strongly Agree	
. 1	2	2 3	4	5 6	7	9	10	N/A
								•

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly Disagree							Strongly Agree
1	2	3	3 4	5	6 7	8 9	10 N/A
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Institute community policing agency-wide.

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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to	relevant data (e.g., c	alls for service,	incident and arrest
data, etc.).			

Strongly Disagree					Strongly Agree	•
1 2 3 4	5 6	7	8	9	10	N/A
						0
Analyze and understand problems in the	ne community.					
Strongly Disagree					Strongly Agree	
1 2 3 4	5 6	7	8	9	10	N/A
						(
Improve your agency's overall efficience	y and effective	iess.				
Strongly Disagree					Strongly Agree	
1 2 3 4	5 6	7	R	9	10	Ν/Δ

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strong	ly					이를 보고 있다. 그리는 네트를 보고했다면서	Strongly
Disagr	ee .					영네 : 사용하다 하다 되었다.	Agree
1		2 3	4	5 6	7	8 9	10 N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

(3)

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes 🏵 No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Vendor Contract awarded 03/11/2010 to Bl2Technologies, Plymouth, MA; devdelopment of Facial database in progress; MA Sheriffs will be engaging local Police departments ASAP.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James Walsh

E-mail Address of Person Completing this Report		

us

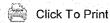
Phone Number of Person Completing this Report:

617-D

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH



Massachusetts Sheriffs' Association

ORI: MA066ZZ Submitted: 7/28/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 06/30/2010. It covers the following reported period: 04/01/2010 through 06/30/2010.

Grant Program	Grant #	Award Amount
OTHER-TECH	2008CKWX0779	\$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program Grant #

OTHER-TECH No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program Grant #

OTHER-TECH

2008CKWX0779

Yes [®] No

Please identify the reason(s) below that best describes the delay (Check all that apply):

Purchasing in progress

Vendor delays

Procurement issues

Change in administration Technical issues [☑] Other:

(Please explain in 500 characters or less)

Vendor has purchased required Hardware. Database construction is in progress.

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes

No [®] N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program	Grant #
OTHER-TECH	2008CKWX0779
Please identify the reason(s) below why	y you require programmatic assistance (Check all that apply):
☐ Grant Modification Needed	Grant Withdrawal Needed Grant Extension Needed
Grant Reimbursement Assistance Needed	Sole Source Approval Needed Consultant Rate Approval Needed
☑ Other:	
(Please explain in 500 characters or less)	
	on of Facial Recognition Program into all fourteen (14) MA ial 2. Vendor work may need to extend into late 2010; having
Have you contacted the COPS Office all checked above?	bout the programmatic assistance needs Yes No
	a ay gara taning kapadan a jirgin lijira kaba
If you need programmatic assistance	e, please contact your Grant Program Specialist at
MA066ZZ- Massachusetts Sheriffs' Association	OMB #: 1103-010
Community Policing Capacity	
•	
	the grant(s) identified below and how they may have assisted ame questions for each program group that may contain multip
grant numbers.	ame questions for each program group that may contain multip

be ltiple

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

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Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

Strongly Disagree				Strongly Agree	
. 1	2 3	4 5 (7 8	9 10	N/A
					/ ***

Engage the community in the development of responses to community problems.

Strongly Disagree			en de la companya de La companya de la co	-		Strongly Agree	
1	2	3 4	5 6	7	8 9	10	N/A
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Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

Strongly Disagree	en jare. Propositionalismos also also also		en e		Strongly Agree	
. 1	2 3	4 5	6	7 8 9	10	N/A
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to use problem-solving. Problem-solving is an analytical process for systematically 1) identifying and prioritizing problems, 2) analyzing problems, 3) responding to problems, and 4) evaluating problem-solving initiatives. Problem-solving involves an agency-wide commitment to go beyond traditional police responses to crime to proactively address a multitude of problems that adversely affect quality of life.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

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Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

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Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly Disagree		Strong Agree	•
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Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

Strongly Disagree							Strongly Agree	
1	2	3 4	5	6	7 8	9	10	N/A
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Stror	ngly				Strongly
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1	1	2 3 4	5 6	7	9 10 N/A
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Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

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Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

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Institute community policing agency-wide.

Strongly Disagree					Strongly Agree	
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

Strongly Disagree								Strongly Agree	
1	2	3	4 5	6	7	8 9)	10	N/A
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Analyze and understand problems in the community.

Strongly Disagree			Strongly Agree
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Improve your agency's overall efficiency and effectiveness.

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	Disagree								Agree	
	1		2	3 4	5	6	7 8	9	10	N/A
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Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing com	munity
policing, from the COPS Office or COPS-sponsored training providers?	

Yes ® No

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

Facial database construction is underway. Program participants are in place; awaiting final installation of required Hardware and software.

Title of Person Completing this Report:

EXECUTIVE DIRECTOR

First and Last Name of Person Completing this Report:

JAMES WALSH

E-mail Address of Person Completing this Report (if applicable):

.us

Phone Number of Person Completing this Report:

617-D

I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH



Massachusetts Sheriffs' Association

ORI: MA066ZZ Submitted: 10/29/2010

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

COPS Non-Hiring Progress Report

Quarterly Report

This survey pertains to the COPS Office awards under the following grants as of 09/30/2010. It covers the following reported period: 07/01/2010 through 09/30/2010.

Grant Program Grant # **Award Amount** 2008CKWX0779 OTHER-TECH \$222,134.00

Has your agency met all grant objectives and implemented the programmatically-approved activities scheduled to be achieved as of the reporting period?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes ® No.

Do you plan to fully implement this grant?

Yes

Nο

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OMB #: 1103-0102

Has your agency purchased all equipment, technology, training, background investigations and/or other cost items in your approved project budget?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes

N/A

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OMB #: 1103-0102

Has your agency hired all non-sworn/civilian personnel awarded in your approved project budget?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes

No [®] N/A

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OMB #: 1103-0102

Does your agency require programmatic assistance at this time to ensure successful implementation of this project?

Grant Program

Grant #

OTHER-TECH

2008CKWX0779

Yes ® No

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OMB #: 1103-0102

Community Policing Capacity

The questions in this section refer to the grant(s) identified below and how they may have assisted your agency. You will be asked the same questions for each program group that may contain multiple grant numbers.

For example, if you have three Technology grants and one Combating Methamphetamine grant, you are required to answer the questions once for the Technology grants and once for the Combating Methamphetamine grant.

Develop Community/Law Enforcement Partnerships

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to develop collaborative partnerships with individual and organizational stakeholders in the community you serve.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Share relevant crime and disorder information with community members.

Strongly Disagree	Strongly Agree	
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Actively seek input from the community regarding identifying and prioritizing neighborhood problems.

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1	2	3	4	5	6	3	7	8	9	10		N/A
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Engage the community in the development of responses to community problems.

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Collaborate with other agencies that deliver public services (e.g., parks and recreation, social services, public health, mental health, code enforcement).

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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Problem-Solving

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Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Integrate problem-solving into patrol work.

Strongly Disagree							Strongly Agree	
1	2	3	4	5 6	7	8 9	10 N/	/Α
				•				

Identify and prioritize crime and disorder problems by having officers examine patterns and trends involving repeat victims, offenders, and locations.

Strongly Disagree			Strongly Agree	
1	2	3 4	5 6 7 8 9 10	N/A
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Explore the underlying factors and conditions that contribute to crime and disorder problems.

Strongly						Strongly	
Disagree						Agree	
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Develop tailored responses to crime and disorder problems that address the underlying conditions that contribute to them.

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MA066ZZ- Massachusetts Sheriffs' Association OMB #: 1103-0102

Organizational Change

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your capacity to transform your agency environment, organizational structure, personnel, practices, and policies to support the community policing philosophy and community policing activities.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree."

If an item does not apply to you please select "N/A."

Has the Law Enforcement Technology (grant(s) 2008CKWX0779) assistance that you received from the COPS Office increased your agency's capacity to do the following?

Institute organizational changes that support the implementation of community policing strategies.

Strongly Disagre	y e				•	Strongly Agree	
1	2	3 4	5 6	7 8	9	10	N/A
			0				

Incorporate community policing principles into your agency's mission/vision statement and strategic plan.

Strongly Disagree						Strongly Agree	
1	2	3	4 5	6 7 8	9	10	N/A

Institutionalize community policing principles into a corresponding set of policies, practices and procedures.

Strongly	٠		A.	4.50	. 264	445		artig.	2.04				. 8	Strongly	100
Disagre)										ta ta eta e. Garago	14 194 74		Agree	
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Institute community policing agency-wide.

	Strongly							Strongly
. [Disagree							Agree
	1	2	3	4 5	6	7 8	9	10 N/A
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MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Technological Capacity

The COPS Office is interested in determining to what extent (if any) your grant(s) have assisted your agency to increase your technological capacity to better prevent and/or respond to crime and disorder incidents.

Please use a 10-point scale, where "1" means "Strongly Disagree" and "10" means "Strongly Agree." If an item does not apply to you please select "N/A."

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Ensure agency staff have proper access to relevant data (e.g., calls for service, incident and arrest data, etc.).

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Analyze and understand problems in the community.

Strongly Disagree							Strongly Agree	
. 1	2	3	4	5 6	7	9	10	N/A
			ere di vilori				1.4	

Improve your agency's overall efficiency and effectiveness.

Strongly Disagree						Strongly Agree	
	2 3	4 5	6	7 8	9	10 N/A	ί
		0					

Provide officers with necessary equipment to better prevent and/or respond to crime and disorder incidents.

Strongly Disagree					Strongly Agree
1	.2 3	4 5	6 7	8 9	10 N/A

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Increasing Community Policing Capacity: Training and Technical Assistance Resources

The COPS Office is interested in determining to what extent (if any) the COPS Office has provided training or technical assistance to your agency to advance community policing.

Have you received training or technical assistance, with respect to implementing community policing, from the COPS Office or COPS-sponsored training providers?

Yes ® No.

MA066ZZ- Massachusetts Sheriffs' Association

OMB #: 1103-0102

Certification and Contact Information

If you would like to provide any additional comments, please feel free to include them below.

We are at the midway point of Project implementation.

Title of Person Completing this Report:

Executive Director

First and Last Name of Person Completing this Report:

James Walsh

E-mail Address of Person Completing this Report (if applicable):

us

Phone Number of Person Completing this Report:

☑ I certify that the information provided on this form is true and accurate to the best of my knowledge and belief. I understand that false statements or claims made in connection with COPS grant awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government. Please be advised that a hold may be placed on COPS grant awards if it is deemed that the agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation.

Please type your name here in place of your signature:

JAMES F. WALSH