

Message

---

**From:** Lawrence Oliveira [/O=BCSO/OU=DHOC/CN=RECIPIENTS/CN=LAWRENCEOLIVEIRA]  
**Sent:** 7/30/2018 3:10:51 PM  
**To:** 'Bertolino, Louis E (SAO) (louis.e.bertolino@state.ma.us)' [louis.e.bertolino@state.ma.us]  
**Subject:** FW: A&F contact

Lou,

In 2014 Governor Baker was elected and at the time the process changed to have an outside consultant, PSG, do most of the work with limited input from each Sheriff's Office. I have previously given you and Kerri-Ann the partial FY 15 report for Bristol.

Larry

Lawrence W. Oliveira  
Chief Financial Officer  
Bristol County Sheriff's Office  
400 Faunce Corner Road  
North Dartmouth, MA 02747  
(508) 995-1311 Ext. 2330  
lawrenceoliveira@bcso-ma.org

-----Original Message-----

From: Burke, James F (SDA) [mailto:james.f.burke@state.ma.us]  
Sent: Friday, July 27, 2018 11:06 AM  
To: Lawrence Oliveira  
Subject: FW: A&F contact

Here is the MSA's paper trail on the FY15 Cost Per Inmate reports. The effort ended up being intertwined with the PCG study, which was compiling CPI alongside ANF.

This email was my initial request for ANF to build and circulate the templates for the FY15 CPI reports. At this point, if you recall, ANF constructed a template with actual dollar breakouts from MMARS and MBA to show the spending and revenue, and sheriffs' offices would help portion that spending into the per facility and by staffing level detail that generally became the CPI reports. ANF would review the submissions, and, once approved that all offices had used a consistent methodology, the CPI reports would be filed. In fact, you can see from the email, that I was still also chasing ANF for return of the draft FY14 reports at that point.

For FY15, sheriffs' offices were directed to submit CPI data to PCG, prior to receiving any of the usual templates prepared by ANF. Eventually, because PCG used a different methodology than the MSA to develop CPI numbers for the counties, ANF never ended up completing the MSA-developed reports for FY15. I believe they were content to use the PCG results, and they were also having difficulty replicating the MMARS/MBA build up that had been developed by analysts that no longer were employed at ANF. For this reason, the format of FY16 and FY17 CPI reports were changed.

-----Original Message-----

From: Burke, James F (SDA)  
Sent: Friday, October 30, 2015 3:03 PM  
To: Adams, Bryan (ANF) <Bryan.Adams@MassMail.State.MA.US>  
Subject: RE: A&F contact

Hi, Brian

I'm Jim Burke at the Mass. Sheriffs' Association. I wanted to send my contact info for your use. Whatever I can do to help with coordinating the sheriffs' office for you, please let me know.

For my first issue, I need to get my hands on Cost Per Inmates reports that have been with ANF for almost a year. Mina was working on getting them, and had just shared a summary page with me when he was suddenly gone. I need to get my hands on the full reports for each sheriffs' office so I can file them according to the budget language mandating them. I also need to ask ANF to now create the templates required for the FY15 filing.

I'd appreciate a call at your convenience to get these two things accomplished. I'll be glad to explain further when you call.

Thanks.

James F. Burke, Jr.  
Deputy Director

Massachusetts Sheriffs' Association  
271 Cambridge St., Suite 202  
Cambridge, MA 02141  
(617) 503-3230  
(617) 503-3240 fax  
james.f.burke@massmail.state.ma.us

---

From: Thompson, Christopher D. (ANF)  
Sent: Thursday, October 29, 2015 3:09 PM  
To: Thompson, Christopher D. (ANF)  
Cc: Adams, Bryan (ANF)  
Subject: A&F contact

Hi there -

I wanted to send a quick note to introduce Bryan Adams (copied here), who will serve as A&F analyst for Sheriff accounts. If you have questions or outstanding procedural items with A&F, please direct those to Bryan.

Thanks,  
Chris

Chris Thompson  
Assistant Budget Director  
Executive Office for Administration and Finance  
christopher.d.thompson@state.ma.us<mailto:christopher.d.thompson@state.ma.us>